



# Trinity School

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September 27, 2007

Dear Friends,

Hank Moses has formally notified the Board that he will retire in June, 2009 after eighteen years as Trinity's headmaster. In his usual fashion, Hank has consulted with me, my immediate predecessors, and the Board of Trustees as he has come to this decision over the past few years. Consequently, the Board has been able to prepare carefully for this transition.

Hank came to Trinity as its twenty-seventh headmaster in 1991. Under his leadership, Trinity has flourished. Among other things, we have created a middle school, constructed a building to house it, and made numerous improvements to Trinity's facilities, including renovations to the upper school's public spaces, the annex, the science labs, the turf and other play spaces, the lower school library, the Great Hall and the dining room. We have also built new instructional, athletic, and administrative spaces; created an historical archive; and developed the school's information technology infrastructure. Hank has led the school to a position of financial strength with an endowment that has grown from \$6 million in 1991 to \$51 million and climbing. We now have a tremendously successful annual fundraising operation: gifts to the Trinity Fund have quintupled since 1991, parent participation in fundraising has increased by 50% and alumni participation has tripled over these years. Hank has been a leader in building a diverse, inclusive and committed Trinity community. Finally, and most importantly, he has attracted and retained a superb faculty.

Thanks to Hank's leadership and the hard work of many talented and dedicated people, Trinity's reputation in New York City and beyond is secure; each year applications to Trinity wildly outnumber the available spaces and our graduates not only gain admission to the most selective colleges and universities but report that they are enormously well-prepared to succeed at those institutions. Hank has outlined for the Board and the community an ambitious agenda for the next two years and the trustees look forward to working with him in accomplishing these goals.

A search committee comprised of trustee, parent, alumni, faculty, and administrative representatives, co-chaired by trustees Judy Slotkin and Tory Kiam '78, has been formed and is already at work. The committee will retain a consulting firm experienced in searches of this nature and intends to create opportunities for consultation with faculty, students, parents, and alumni as the search progresses during the coming months. We will keep the community informed as the process moves forward.

On behalf of every member of the Trinity community, I want to thank Hank for his unflagging devotion to our school. Given Trinity's many strengths and its preeminent reputation, I am confident that we will attract yet another great leader as Trinity enters its fourth century.

Sincerely,

Andrew R. Brownstein  
President, Board of Trustees