



Trinity School

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Dear Andy:

The time has come, as we knew it would, when I must put in writing what I've said to you and to John Arnhold and Ben Shute before you. I plan to retire from Trinity on the last day of June 2009, after eighteen years as head. It's a hard thing to contemplate because the school has been so much a part of the life of our family for so long; but the 300th will have been celebrated and it seems a perfect moment for me to let go. I've treasured these years and our friendships and associations here; this has been the best job I've ever had. It has been a joy for Missy and me to raise our Laurence and William next door to the place where they have been educated by our extraordinary faculty and staff, and have gone to class every day with our spectacular students.

We plan to return to New England. I hope to teach a little bit, and continue to do some writing.

In the time between now and June 2009 there will be plenty to do. This letter is not goodbye but only sets the date for it. Between now and then you all can count on my best efforts on behalf of Trinity. What has become my permanent agenda will continue to demand my attention: improving teaching and learning; increasing diversity; building the endowment; and maintaining and improving Trinity's fine reputation. Each of these efforts will involve specific projects, as they always have. We have agreed, you and I, that I will also continue to attend to various specific pieces of unfinished business: improving the way we work with students who struggle; mapping the curriculum; improving our capacity for institutional research; increasing the amount of financial aid available for families who need it; developing educational experiences outside of school that are worthy of our students and faculty; focusing more of our attention on environmental issues; and celebrating the 300th anniversary in a manner entirely appropriate to Trinity and its history.

Trinity is one of our strongest schools, widely recognized as such in New York and across the country. I believe the school is on the threshold of greatness, and that new leadership will take you all over that threshold. Thanks to every Trinity person I have known for the richness of these years since 1991.

My very best to you, and my deepest thanks for your wise support.

Henry C. Moses
Headmaster

300 & BEYOND PREPARING CITIZENS FOR THE 21st CENTURY